TABLE 1: Student and Stakeholder Focused Results (Standard 3)

- Student, stakeholder, and market focused results examine how well your business unit satisfies students and stakeholders key needs and expectations.

- Performance measures may include: satisfaction and dissatisfaction of current and past students and key stakeholders, perceived value, loyalty, persistence, or other aspects of relationship building, end of course surveys, alumni surveys, Internship feedback, etc.

Performance Measures may include: satisfaction and dissatisfaction of current and past students and key stakeholders, perceived value, loyalty, persistence, or other aspects of relationship building, end of course surveys, alumni surveys, internship feedback, etc.

- Measurement instrument or processes may include end of course surveys, alumni surveys, Internship feedback, etc.

- Each academic unit must demonstrate linkages to business practitioners and organizations, which are current and significant, including an advisory board.

- Periodic surveys should be made of graduates, transfer institutions, and/or employers of graduates to obtain data on the success of business programs in preparing students to

- If for any given performance measure your goal is being exceeded repeatedly, consider either increasing the goal or changing the performance measure so that action can be taken to improve the program.

- For all data reported, show sample size (n = 75).

	Analysis of Results							
Performance Measure: What is your performance measure? What is your goal? (The goal should be measurable.)	instrument or process?	<u>Current Results</u> : What are your current results?	-	Action Taken or Improvement Made: What did you improve or what is your next step?	Provide a graph or table of resulting trends (3-5 data points preferred)			
Business Administration and Accounting will focus on increasing student persistence in Accounting I. The goal is 90% persistence	Data from Office of Institutional Research showing number of students that were enrolled on 20 th day and remained in the class until the end of semester.	Goal achieved in all years. However, there has been a downward trend.		Instructors will work on intervening earlier in the semester when a student appears to be at risk of dropping.	Persistence rates in BA126			

Performance Measure: What is your performance measure? What is your goal? (The goal should be measurable.)	What is your measurement instrument or process? (indicate length of cycle)	<u>Current Results</u> : What are your current results?	<u>Analysis of Result</u> s: What did you learn from your results?	<u>Action Taken or</u> <u>Improvement Made</u> : What did you improve or what is your next step?	Provide a graph or table of resulting trends (3-5 data points preferred)
Business Administration and Accounting will focus on increasing student persistence in Accounting I. The goal is 90% persistence	Data from Office of Institutional Research showing number of students that were enrolled on 20 th day and remained in the class until the end of semester.	2015 but has dropped slightly.	The improvement in the persisitence rates in Spring 2015 for BA126 carried forward when those students took BA127 in Fall 2015.	Instructors will work on intervening earlier in the semester when a student appears to be at risk of dropping.	Persistence rates in BA127
Marketing Management program completers will average 4.5 on a 5 point scale on the completers' survey regarding how well the program "prepared them for the workforce"	Survey of recent completers of the Marketing Management program. (# responding: 2012 - 8; 2013 - 7; 2014 - 5; 2015 - 5; 2016 - 5)	The standard has not been met, however low response rates make it difficult to know for sure.	Work is needed to increase responses	We propose contacting all students in business classes to determine their major, i.d. students working towards business degrees, attempt to build relationships in hopes that they will respond to future survey attempts.	Completers' Preparedness Rating

	TABLE 2: Student Learning Results (Standard 4)
	Use this table to supply data for Criterion 4.2.
Performance Indicator	Definition
I. Student Learning Results	A student learning outcome is one that measures a specific competency attainment. <i>Examples of a direct assessment (evidence) of student learning attainment that might be used include: capstone performance, third-party examination, faculty-designed examination, professional performance, licensure examination).</i> Add these to the description of the measurement instrument in column two: Direct - Assessing student performance by examining samples of student work Indirect - Assessing indicators other than student work such as getting feedback from the student or other persons who may provide relevant information. Formative – An assessment conducted during the student's education. Summative – An assessment conducted at the end of the student's education. Internal – An assessment instrument that was developed within the business unit. External – An assessment instrument that was developed outside the business unit. Comparative – Compare results between classes, between online and on ground classes, Between professors, between programs, between campuses, or compare to external results such as results from the U.S. Department of Education Research and Statistics, or results from a vendor providing comparable data.
	- If for any given performance measure your goal is being exceeded repeatedly, consider either increasing the goal or changing the performance measure so that action can be taken to improve the program.
	- For all data reported, show sample size (n=75).
	Analysis of Results

identify the following - 1. Academic Program, 2. Student Learning Outcome, 3. Measurable	What is your measurement instrument or process? Do not use grades. Indicate type of instrument (e.g. direct, formative, internal, comparative)		<u>Analysis of Result</u> s: What did you learn from your results?	<u>Action Taken or</u> <u>Improvement Made</u> : What did you improve or what is your next step?	Provide a graph or table of resulting trends (3-5 data points preferred)
BA126 1. Accounting program 2. Completion of each step of the accounting cycle 3. Goal is average score of 85% or better.	Faculty-prepared project. (Summative, Internal, Comparative)	Average score of 88.3%	Goal has been met	For FY15-16, the instructors focused on proper financial statement preparation which previously had been an area that was commonly missed by students.	Accounting 1 (5 year trend) 90 88 86 84 82 80 2011-122012-132013-142014-152015-16
BA127 1. Accounting program 2. Journalize transactions and prepare financial statements for a corporation 3. Goal is average score of 85% or better.	(Summative, Internal, Comparative)	Average student score in 2014 was 74.5%.	There has been a downward trend.	We will continue to look at ways to improve this. One instructor who had significantly low scores is no longer teaching for us.	Accounting II (5 year trend) 90 85 80 75 70 65 2011-12 2012-13 2013-14 2014-15 2015-16

			Analysis of Results		
identify the following - 1. Academic Program, 2. Student Learning Outcome, 3. Measurable	What is your measurement instrument or process? Do not use grades. Indicate type of instrument (e.g. direct, formative, internal, comparative)	<u>Current Results</u> : What are your current results?	<u>Analysis of Result</u> s: What did you learn from your results?	<u>Action Taken or</u> <u>Improvement Made</u> : What did you improve or what is your next step?	Provide a graph or table of resulting trends (3-5 data points preferred)
BA204 1. Accounting program 2. Compute and analyze contribution margin, break- even, margin of safety, variances, relevant costing, and budgets 3. Goal is average score of 85% or better.	Faculty-prepared final. (Summative, Internal, Comparative)	Average score is 89.4%	Goal has been met	None at this time.	Managerial Accounting (5 year trend) 90 88 86 84 82 80 2011-12 2012-13 2013-14 2014-15 2015-16
Program "Success Rate" 1. Marketing / Management program. 2. "Success Rate" (attainment of C or better). 3. Goal is 80% or better.	We have defined "success" as students who finish their Marketing/Management course with a grade of "C" or better. Direct; Summative; Internal	We are meeting this performance measure.	Using this to add another dimension to our other indicators which are based on rubrics. We can then compare the "traditional" success indicators with other types.	None at this time.	Student Success Rate 0.92 0.9 0.88 0.86 0.84 0.82 0.8 0.82 0.8 0.76 Spg 14 Fall 14 Spg 15 Fall 15 Spg 16

			Analysis of Results		
identify the following - 1. Academic Program, 2. Student Learning Outcome, 3. Measurable	(e.g. direct, formative,	<u>Current Results</u> : What are your current results?	<u>Analysis of Result</u> s: What did you learn from your results?	<u>Action Taken or</u> <u>Improvement Made</u> : What did you improve or what is your next step?	Provide a graph or table of resulting trends (3-5 data points preferred)
 Business Systems Technology Program BA102 Students uccess rate Goal is 85% or greater. 	We have defined "success" as students who finish the course with a grade of "C" or better. Direct; Summative; Internal	We are meeting this performance measure.	Using this to add another dimension to our other indicators which are based on rubrics. We can then compare the "traditional" success indicators with other types.	None at this time.	BE102 Success Rate 1.2 1.3 0.8 0.6 0.4 0.2 0 Fall Spring Fall Spring Fall Spring Fall Spring 2012 2013 2013 2014 2014 2015 2015 2016 Success Rate % ■ F+Withdrawal Rate %
1. Business Systems Technology Program 2. BA120 Students uccess rate 3. Goal is 85% or greater.	We have defined "success" as students who finish the course with a grade of "C" or better. Direct; Summative; Internal	We are meeting this performance measure.	Using this to add another dimension to our other indicators which are based on rubrics. We can then compare the "traditional" success indicators with other types.	None at this time.	BE120 Success Rate

			/ and Staff Focus Re	· · ·				
	ble. Provide three or four exar vide results for every process.		ou consider to be the r	nost important data.				
Faculty and Staff Focused Results	centrered work environme Key indicators may inclue and industry interaction,	Faculty and staff-focused results examine how well the organization creates and maintains a positive, productive, learning- centrered work environment for business faculty and staff. <i>Key indicators may include: professional development, scholarly activities, community service, administrative duties, business and industry interaction, number of advisees, number of committees, number of theses supervised, satisfaction or dissatisfaction of faculty and staff, positive, productive, and learning-centered environment, safety, absenteeism, turnover, or complaints.</i>						
	- If for any given performance m action can be taken to improve t		g exceeded repeatedly,	consider either increasing	the goal or changing the performance measure so that			
	- For all data reported, show sar	mple size (n=75).						
			Analysis of Results					
(The goal should be	What is your measurement instrument or process? (indicate length of cycle)	What are your	<u>Analysis of Result</u> s: What did you learn	<u>Action Taken or</u> <u>Improvement Made</u> : What did you improve or what is your next step?	Provide a graph or table of resulting trends (3-5 dat points preferred)			
	Measurement of conference attendance each fiscal year.	During FY14-15			Faculty conference attendance 1.2 1 0.8 0.6 0.4 0.2 0 FY 13/14 FY 14/15 FY 15/16			
The Marketing / Management program will strive to hire quality adjunct instructors and maintain "zero" turnover.	Measurement of outgoing instructors.	had no more than 2 leave per year, with 0 leaving this past year.	adjuncts with solid tenure.	Continue to recruit and hire quality, "ACBSP qualified", instructors.	Faculty Turnover			

	Analysis of Results						
Performance Measure: What is your performance measure? What is your goal? (The goal should be measurable.)	-	<u>Current Results</u> : What are your current results?		<u>Action Taken or</u> <u>Improvement Made</u> : What did you improve or what is your next step?	Provide a graph or table of resulting trends (3-5 data points preferred)		
Sufficient numbers of Marketing / Management instructors will be prepared to teach in an online environment to meet program needs.	online. The blue line at the right is the % of program instructors who	With a continued rise in online students, we are maxed out on online instructors.	We must hire new online instructors to be able to offer new course sections online.	With the growth of online courses, the standard leaves little room for turnover. Results will continue to be monitored closely and new instructors must be hired to teach online if we are to continue to grow in that area.	% Online Instructors vs Online Students 0.8		
100% of Marketing / Management instructors will attend at least 1 program meeting per year.	Attendance of program meetings.	This standard continues to fall short. While the goal of 100% is difficult, it is felt that it is important and it will continued to be mandatory.	Instructors not able to attend are given an agenda of the meeting.	As incentive, adjuncts are eligible for professional development funds. In addition, another "make up" meeting will be offered during profesional development meetings once / month that qualify for professional development pay at \$20 / hr.	% of Instructors Attending Meetings		
100% of Business Systems Technology instructors will attend the Mega Meeting every semester.	Attendance of program Mega Meetings.	This standard continues to fall short. While the goal of 100% is difficult, it is felt that it is important and it will continued to be mandatory.	Instructors not able to attend are given an agenda of the meeting.	As incentive, adjuncts are eligible for professional development funds.	% Attendees 0.95 0.95 0.85 0.85 0.85 0.75 0.75 0.75 0.75 0.75 0.75 0.75 0.75 0.75 0.75 0.75 0.75 0.75 0.75 0.75 0.77 Spring 2016 Fall 2016 Spring 2017 Fall 2017		

TABLE 3b: Full-time and Part-time Faculty Qualifications (Standard 5)

Complete this table for <u>new</u> full-time and part-time faculty members since last self-study or QA report. <u>Do not include faculty members previously reported</u>, in accordance with Criterion 5.2 in the Standards and Criteria.

Use a separateline in the table for each level of qualification. For example, if Joe Smith is Masters qualified to teach management and professionally qualified to teach accounting then Joe Smith will be on two lines justifying each level of qualification.

TABLE 3b - NEW AND FULL-TIME AND PART-TIME FACULTY QUALIFICATIONS							
FACULTY MEMBER NAME (alphabetically by Last Name)	period, include number of	LIST ALL EARNED DEGREES (State Degree as documented on transcript, must include major field)	DOCUMENT AT LEAST TWO OTHER PROFESSIONAL CERTIFICATION CRITERIA : 1. Two Years Work Experience (other than teaching) 2. Teaching Excellence Awards 3. Professional Certifications 4. Research and/or Publication 5. Additional Coursework	ACBSP QUALIFICATION 1. Masters 2. Doctorate 3. Professional 4. Exception (Choose one)			
Adams, Steven	BA126 Accounting 1 (18 Cr Hrs over 4 semesters)		СРА	Master's Qualified in			
	BA127 Accounting 2 (6 Cr Hrs over 4 semesters)			Accounting			
Beauchamp, Melisa	BA126 Accounting 1 (6 Cr Hrs over 4 semesters)	M.Acc		Master's Qualified in Accounting			
Bos, Teresa	BA210 Prin of Mgmt (3 Cr Hrs over 4 semesters)	M.B.A, Management		Master's Qualified in Management			
Moss, Randall	BA126 Accounting 1 (3 Cr Hrs over 4 semesters)	B.S. Accounting	СРА	Professionally Qualified in Accounting			
			13 years professional employment as Accounting Director				
O'Connor, Amy	BA184 HR Mgmt (3 Cr Hrs over 4 semesters) BA210 Prin of Mgmt (3 Cr Hrs over 4 semesters)	M.B.A, Management		Master's Qualified in Management			
Ruder, Michelle	BA203 Retail Mgmt (3 Cr Hrs over 4 semesters)	M.B.A, Leadership		Master's Qualified in Management and Marketing			

	TABLE 3b - NEW AND FULL-TIME AND PART-TIME FACULTY QUALIFICATIONS						
FACULTY MEMBER NAME (alphabetically by Last Name)	COURSES TAUGHT (List the courses taught during the reporting period, include number of credit hours)	•	(other than teaching)2.Teaching Excellence Awards3. Professional Certifications4.Research and/or Publication5.	ACBSP QUALIFICATION 1. Masters 2. Doctorate 3. Professional 4. Exception (Choose one)			
	BA129 Writing a Biz Plan (3 Cr Hrs over 4 semesters) BA219 Internet Mktg (3 Cr Hrs over 4 semesters) BA220 Business Ethics (3 Cr Hrs over 4 semesters)						
Scharenberg, Andrea	Hrs over 4 semesters)	M.B.E. (Business Education) B.B.A. Accounting		Professionally Qualified in Accounting			

TABLE 5: Curriculum Summary (Standard 6)

We have no curriculum changes nor new curriculum for this period.

Name of Major/Program:

Total Number of Credit Hours in Degree

List courses appropriate for each area in the chart below

Professional Component

Course Number	Course Title	Area of Study	Credit Hours
		Total Credit Hours	0
			-
		Percent of Total Hours	#DIV/0!

General Education Component

Course Number	Course Title	Educational Goal Area	Credit Hours
		Total Credit Hours	0
		Percent of Total Hours	#DIV/0!

Business Major Component

Course Number	Course Title		Credit Hours
		Total Credit Hours	6 O

Percent of Total Hours

#DIV/0!

 TABLE 7: Business Unit Performance Results (Standard 6)

 Complete the following table. Provide three or four examples, reporting what you consider to be the most important data. It is not necessary to provide results for every process.

Organizational Effectiveness Results	program that charts results such certification/licensure attainment retention rates by program, and - Please note that data reporte	a as enrollment patterns, t, increased use of web- what you report to gover ed in this table should l easure your goal is bein gram.	student academic succe based technologies, use rning boards and adminis be business unit data a g exceeded repeatedly,	ess, graduation rates, reter of facilities by community strative units.	have a systematic reporting mechanism for each business ntion rates, job placement rates, transfer rates, industry organizations, contributions to the community, or partnerships, lata. the goal or changing the performance measure so that action
			Analysis of Results		
Performance Measure: What is your performance measure? What is your goal? (The goal should be measurable.)	What is your measurement instrument or process? (indicate length of cycle)	<u>Current Results</u> : What are your current results?	<u>Analysis of Result</u> s: What did you learn from your results?	<u>Action Taken or</u> <u>Improvement Made</u> : What did you improve or what is your next step?	Provide a graph or table of resulting trends (3-5 data points preferred)
The Business Admin/Accounting program will focus on student success in BA126 (accounting I). The goal is a success rate of 80%.	Data from the Office of Institutional Research showing number of students earning an A, B or C in this class.	Goal has been met	Although goal has been met, there was a downward trend from Fall 15 to Spring 16.	Have accounting peer tutors on both campuses. Encourage faculty to reach out to students who seem to be struggling.	Success Rates for BA126
The Business Admin/Accounting program will focus on student success in BA127. The goal is a success rate of 80%.	Data from the Office of Institutional Research showing number of students earning an A, B or C in this class.	We are currently below our goal of 80%.	None taken.	Have accounting peer tutors on both campuses. Encourage faculty to reach out to students who seem to be struggling.	Success Rates for BA127

			Analysis of Results		
		What are your	<u>Analysis of Result</u> s: What did you learn from your results?	<u>Action Taken or</u> <u>Improvement Made</u> : What did you improve or what is your next step?	Provide a graph or table of resulting trends (3-5 data points preferred)
The Business Admin/Accounting program will strive for continuous growth in the number of declared Accounting majors.	Data from the Office of Institutional Research.	The trend is for an increase over the last 5 years.	We have been moving steadily in the right direction.	Continued focus on recruitment.	Accounting Declared majors 214 214 204 2012 2013 2014 2015 2016
Emporia State will achieve equal	Data from ESU's Community College Academic Subject Progress Report. Spring 2016: 24 students. Fall 2016: 23 students.	Butler transfers have scored very consistent with ESU native students.	Butler appears to be adequately preparing students in marketing knowledge compared to native ESU students.	This is a new measure. We will continue to monitor our transfer students' success.	Butler vs ESU Marketing GPA 3.5 3.4 3.2 3.1 3 2.9 Spg 16 Butler Fall 16
	Data from ESU's Community College Academic Subject Progress Report. Spring 2016: 15 students. Fall 2016: 12 students.	Butler transfers have	Butler appears to be adequately preparing students in marketing knowledge compared to native ESU students.	This is a new measure. We will continue to monitor our transfer students' success.	Butler vs ESU Management GPA

			Analysis of Results		
	What is your measurement instrument or process? (indicate length of cycle)	What are your	What did you learn	<u>Action Taken or</u> <u>Improvement Made</u> : What did you improve or what is your next step?	Provide a graph or table of resulting trends (3-5 data points preferred)
An increase in enrollment of 5% annually will be sought in the Marketing / Management Program		been met. While last year's #'s were down 3%, overal the trend is upward.	Thought not shown here, the growth in the Marketing Management program enrollment exceeds that of most other programs in the division.	Demand increasing steadily, and linked to online course availability. Additional sections of classes being offered online.	Marketing / Management Credit Hours Generated 2700 2600 2500 2400 2300 2012 2013 2014 2015 2016
The Marketing and Management program will strive for continuous growth in the number of declared Marketing/Management majors.	Data from the Office of Institutional Research.	The trend has been flat the past 5 years.	More work is necessary.	We will work with 4 year universities on 2+2 agreements to encourage more students to get the MM degree at Butler before transfer.	Marketing and Management Declared Majors 134 122 106 116 2012 2013 2014 2015 2016
The BST Department will strive to increase program completion in the Business Administrative Technology AAS degree.	Research Office Reports	Completion numbers in this degree have been flat.	More marketing of the program needs to be done.	We intend to market more to existing, on-campus students who might not have declared a major yet or are interested in swithching.	# Completers 4 4 4 3 4 4 1 4 4 4 2012 2013 2014 2015 2016

			Analysis of Results		
Performance Measure: What is your performance measure? What is your goal? (The goal should be measurable.)	What is your measurement instrument or process? (indicate length of cycle)	What are your	What did you learn	<u>Action Taken or</u> <u>Improvement Made</u> : What did you improve or what is your next step?	Provide a graph or table of resulting trends (3-5 data points preferred)
The BST Department will strive to increase program completion in the Business Medical Specialist AAS degree,	Research Office Reports	Significant growth has occurred in the last year.	More marketing of the program needs to be done.	We intend to market more to existing, on-campus students who might not have declared a major yet or are interested in swithching.	# Completers 10 6 4 2 2012 2013 2014 2015
The Business Systems Technology program will strive for continuous growth in the number of declared Business Admin Tech majors.	Data from the Office of Institutional Research.	The trend has been declining numbers over the last 4 years, with a bump up this past year.	Continued downward trend could threaten the program.	Continued focus on recruitment.	Business Admin Tech Declared Majors
Emporia State will achieve equal	Data from ESU's Community College Academic Subject Progress Report. Spring 2016: 4 students. Fall 2016: 2 students.	Butler transfers have scored very consistent with ESU native students.	Butler appears to be adequately preparing students in business education knowledge compared to native ESU students.	This is a new measure. We will continue to monitor our transfer students' success.	Butler vs ESU Business Education GPA

			Analysis of Results	-	
Performance Measure: What is your performance measure? What is your goal? (The goal should be measurable.)	instrument or process?	What are your	<u>Analysis of Result</u> s: What did you learn from your results?	Action Taken or Improvement Made: What did you improve or what is your next step?	Provide a graph or table of resulting trends (3-5 data points preferred)
The Business Education program will strive for 100% of its courses to be available in an online format.		not offered via an online option.	The program is almost entirely available online, and we see continued growth in the demand for this.	The goal is that by our next Quality Assurance report in 2019, the remaining class, BE202, will be available online.	Online Course Offerings 0.073170732 0.926829268 • Percent Online • Percent Not Online

Standard Five: FTE and Faculty Composition - Figure 5.3

1. List all faculty (full -time and part-time) who taught during the self -study year in alphabetic order.

2. Identify the ACBSP qualification status for each faculty member.

3. Identify the number of credit hours taught during the self-study year.

4.Calculate the FTE (Full-Time Equivalent) faculty (such as 36 hours/30 semester hours of full-time load = 1.20 FTE).

5.Calculate the total FTE for credit hours and each column of ACBSP Qualification (Master's/Doctorate, Professiona, and Exceptions).

6. Calculate the percent of total hours taught for each ACBSP QUalifications

For Academic Year 2015-2016.

		Figure 5.1			
	Anal	ysis of Results			
Name	ACBSP Qualification	Credit Hours Taught	Master's/D octorate FTE	Professional FTE	Exceptions FTE
Adams, Steve	Master's	15	0.50		
Akao, Janice	Master's	36	1.20		
Andreo, Eduardo	Master's	18	0.60		
Balman, Susan	Master's	3	0.10		
Bateman, Jeannine	Exception	12			0.40
Belden, Connie	Master's	48	1.60		
Beye, Lisa	Master's	3	0.10		
Cunningham, Beth	Master's	48	1.60		
Ebersole, Kristine	Master's	18	0.60		
Fields, James	Master's	12	0.40		
Frank, Robin	Master's	18	0.60		
Hasting, Karen	Master's	6	0.20		
Hodges, Rebecca	Professional	15		0.50	
Hoffman, Kimberly	Master's	12	0.40		
Jacobs, Matthew	Professional	9		0.30	
Lancelot, Shawna	Master's	6	0.20		
Lusk, Kelli	Master's	12	0.40		
Martinson, Tamara	Exception	9			0.30
May, Aaron	Exception	15			0.50
May, Phillip	Master's	6	0.20		
McGinley, Jared	Master's	36	1.20		
McGinley, Rebecca	Master's	18	0.60		
Melugin, Monty	Exception	6			0.20
Moss, Randy	Professional	3		0.10	
Naftzger, Michelle	Exception	6			0.20
Nance, Patrick	Master's	39	1.30		
O'Connor, Amy	Master's	3	0.10		
Overlie, Jennifer	Master's	9	0.30		
Pickering, Margaret	Master's	9	0.30		
Rose, Michael	Master's	45	1.50		
Ruder, Michelle	Master's	5	0.17		
Scharenberg, Andrea	Professional	33		1.10	
Schmidt, Lisa	Master's	48	1.60		
Schrag, Krista	Master's	3	0.10		
Seymour, Jennifer	Master's	9	0.30		
Shellner, Earl	Master's	15	0.50		
Taylor, Victoria	Exception	6			0.20

Templin, Noreen	Master's	3	0.10		
Thomas, Rhonda	Master's	18	0.60		
Trask, Kristin	Master's	18	0.60		
Vansteinberg Jr, W	Master's	6	0.20		
Waddell, Karen	Master's	48	1.60		
Wertenberger, Rachelle	Master's	6	0.20		
White, Consiwilla	Master's	15	0.50		
Wright, Karen	Professional	39		1.30	
Zimmerman, Shanna	Master's	12	0.40		
Total		779	20.87	3.30	1.80

Total		779	20.87
			Percent
Qualification	Total Hours	FTE Teaching	of Total
	Taught	Load	Hours
Master's/Doctorate	623.00	20.87	79.97%
Professional	99.00	3.30	12.71%
Exception	57.00	1.80	7.32%
Total	779	25.97	100%